ALCAD

Financial Statements March 31, 2025 and 2024

ALCAD Balance Sheets March 31, 2025 and 2024

	USD 2025	USD 2024
Assets		
Trade Receivables	7,145,231	6,532,793
Total assets	7,145,231	6,532,793
Capital & Liabilities		
Capital	1,588,877	1,448,011
Trade and Other payables	5,556,354	5,084,782
Total capital and liabilities	7,145,231	6,532,793

ALCAD Statement of Operations Year ended March 31,

	USD 2025	USD 2024
Net revenues	67,404,363	72,066,931
Cost of revenues	41,792,716	43,911,837
Gross margin	25,611,647	28,155,094
Royalty expenses	3,007,803	4,463,591
Net income	22,603,844	23,691,503

ALCAD
Individual Partnership Capital Accounts

			USD
	Individual Partnership Capital Accounts		
	TCSAP	Church &	Total
		Dwight	
Partners' capital, March 31, 2023	715,799	715,799	1,431,598
Net income	11,845,752	11,845,752	23,691,503
Dividends	(11,837,545)	(11,837,545)	(23,675,090)
Partners' capital, March 31, 2024	724,006	724,006	1,448,011
Net income	11,301,922	11,301,922	22,603,844
Dividends	(11,231,489)	(11,231,489)	(22,462,978)
Partners' capital, March 31, 2025	794,439	794,439	1,588,877

ALCAD	
Cash flow	w state

Cash flow statement Year ended March 31,	USD 2025	USD 2024
Cash flows from operating activities Net income Adjustments to reconcile net income to net cash provided by	22,603,844	23,691,503
operating activities Non-cash activities Net cash provided by operating activities	(22,603,844)	(23,691,503)
Net change in cash and cash equivalents	-	-
Cash and cash equivalents		
Beginning of year		<u>-</u>
End of year		-
Non-cash investing activities		
Accounts payable and receivable from same party adjusted	22,603,844	23,691,503

ALCAD Notes to Financial Statement March 31, 2025 and 2024

1. Basis of Presentation

Description of Business

ALCAD is a partnership between Tata Chemicals Soda Ash Partners ("TCSAP") and Church & Dwight Co. Inc. ("C&D"). Under this arrangement, ALCAD leases trona reserves to TCSAP. TCSAP is responsible for extracting trona ore from these reserves, processing it into soda ash, and subsequently selling the soda ash to ALCAD. ALCAD, in turn, sells the soda ash to C&D.

For the purposes of these financial statements, fiscal 2025 is defined as the year ended March 31, 2025 and fiscal 2024 is defined as the year ended March 31, 2024.

2. Summary of Significant Accounting Policies

Use of Estimates

The preparation of financial statements, in conformity with accounting principles generally accepted in the United States of America ("U.S. GAAP"), requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period.

Royalties

Trona reserves are mined pursuant to lease arrangements with land owners. Such arrangements generally provide for royalty payments based on the selling price of soda ash.

Revenue Recognition

The Partnership recognizes revenue when persuasive evidence of an arrangement exists, delivery has occurred, the fee is fixed or determinable, and collectability is reasonably assured. Revenue is recognized from product sales when title and risk of loss has passed to the customer consistent with the related shipping terms, generally at the time products are shipped.

Income Taxes

The financial statements contain no provision or liability for income taxes because the results of the Company's operations are includable in the taxable income of its partners.