ALCAD

Financial Statements March 31, 2021 and 2020

ALCAD Balance Sheets March 31, 2021 and 2020

	USD 2021	USD 2020	
Assets			
Trade Receivables	6,200,761	5,663,093	
Total assets	6,200,761	5,663,093	
Capital & Liabilities			
Capital	1,346,362	1,233,710	
Trade and Other payables	4,854,399	4,429,383	
Total capital and liabilities	6,200,761	5,663,093	

ALCAD Statement of Operations Year ended March 31,

	USD	USD
	2021	2020
Net revenues	55,931,410	53,564,962
Cost of revenues	33,586,682	31,945,940
Gross margin	22,344,728	21,619,022
Royalty expenses	4,170,251	4,090,006
Net income	18,174,477	17,529,016

ALCAD

Individual Partnership Capital Accounts

			USD
	Individual Partnership		
	Capital Accounts		
	TCSAP	Church &	Total
		Dwight	
Partners' capital, April 31, 2019	602,232	602,232	1,204,464
Net income	8,764,508	8,764,508	17,529,016
Dividends	(8,749,885)	(8,749,885)	(17,499,770)
Partners' capital, March 31, 2020	616,855	616,855	1,233,710
Net income	9,087,239	9,087,239	18,174,477
Dividends	(9,030,913)	(9,030,913)	(18,061,825)
Partners' capital, March 31, 2021	673,181	673,181	1,346,362

ALCAD
Cash flow statement
Year ended March 31

Year ended March 31,	USD 2021	USD 2020
Cash flows from operating activities Net income	18,174,477	17,529,016
Adjustments to reconcile net income to net cash provided by operating activities		
Non-cash activities	(18,174,477)	(17,529,016)
Net cash provided by operating activities		
Net change in cash and cash equivalents	-	-
Cash and cash equivalents		
Beginning of year	-	-
End of year		
Non-cash investing activities		
Accounts payable and receivable from same party adjusted	18,174,477	17,529,016

1. Basis of Presentation

Description of Business

ALCAD is the Partnership between Tata Chemicals (Soda Ash) Partners ("TCSAP") and Church & Dwight Co. Inc ("C&D"). ALCAD operates a facility in Green River, Wyoming for the purpose of mining and processing trona ore and selling the resulting finished product (soda ash). ALCAD supplies soda ash to TCSAP.

For the purposes of these financial statements, fiscal 2021 is defined as the year ended March 31, 2021 and fiscal 2020 is defined as the year ended March 31, 2020.

2. Summary of Significant Accounting Policies

Use of Estimates

The preparation of financial statements, in conformity with accounting principles generally accepted in the United States of America ("U.S. GAAP"), requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period.

Royalties

Trona reserves are mined pursuant to lease arrangements with land owners. Such arrangements generally provide for royalty payments based on the selling price of soda ash.

Revenue Recognition

The Partnership recognizes revenue when persuasive evidence of an arrangement exists, delivery has occurred, the fee is fixed or determinable, and collectability is reasonably assured. Revenue is recognized from product sales when title and risk of loss has passed to the customer consistent with the related shipping terms, generally at the time products are shipped.

Income Taxes

The financial statements contain no provision or liability for income taxes because the results of the Company's operations are includable in the taxable income of its partners.