

Winnington CHP Limited

Annual report and financial statements

Registered number 08568552

For the year ended 31 March 2021

Contents

Strategic report	1
Directors' report	4
Statement of directors' responsibilities in respect of the annual report and the financial statements	7
Independent auditor's report to the members of Winnington CHP Limited	8
Profit and loss account	12
Statement of comprehensive income	13
Balance sheet	14
Statement of changes in equity	16
Statement of cash flows	17
Notes	18

Strategic report

The directors, in preparing this strategic report, have complied with s414C of the Companies Act 2006.

Principal activities and business review

The Company's principal activities are the generation and sale of steam and electricity.

Turnover for the year decreased to £46,499,000 (2020: £47,381,000) as a consequence of the phasing out of Triad payments by the National Grid. Operational restrictions as a consequence of the Covid-19 pandemic led to delays in the delivery of the Company's capital investment programme, but otherwise the impact was not severe. The combined heat and power facility at Winnington performed consistently well throughout the year.

EBITDA for the year was £6,600,000 (2020: £8,790,000), calculated as:

	2021 £000	2020 £000
Operating profit	5,378	7,792
Depreciation	1,344	1,119
Amortisation	(122)	(121)
	<hr/>	<hr/>
	6,600	8,790
	<hr/> <hr/>	<hr/> <hr/>

The profit on ordinary activities before taxation was £5,200,000 (2020: £7,586,000).

Future outlook

As described in last year's strategic report, the company is a member of the bank group ("Group") headed by Natrium Holdings Limited and the Group is part way through a restructuring programme involving a series of capital investment projects focused on reducing the variable cost per tonne of manufacturing and enhancing both the safety and efficiency of operational delivery.

Construction of the ground-breaking carbon capture and use plant at the Company's combined heat and power plant at Winnington is close to completion and the facility is expected to be operational by mid-2021. This investment will reduce the Group's carbon emissions, deliver savings in manufacturing costs and provide further support to the Group's plans to grow the sodium bicarbonate business.

The directors expect these developments to provide the Company with opportunities to increase EBITDA in the medium term as the Company's cost base is improved and the internal demand for the Company's output increases.

Principal risks and uncertainties

The main short to medium term risk to the business is the potential impact of COVID-19. The Company is focused on maintaining operations by reducing the risk of infection wherever possible, in line with the evolving issued government guidance. Demand for the Company's products is unlikely to collapse for a prolonged period because the majority of sales are made to Tata Chemicals Europe Limited and this company manufactures products which have essential end uses including water treatment, container glass manufacture, food, animal feed and pharmaceuticals. The Company also exports electricity to the national grid.

Strategic report (continued)

Other than COVID-19, the main risk to the business continues to be the medium to long-term cost of natural gas in the UK. This includes not only the market price of natural gas but also future UK carbon emissions policy. This latter risk has increased following the UK decision to leave the EU as a new UK Emissions Trading Scheme has been established but full details as to how the scheme will operate are not yet available. The Company will continue its close focus on these matters over the coming year by continuing to hedge against the cost of natural gas and engaging proactively with national decision-making bodies

Financial risk management

The Company's operations expose it to a variety of financial risks that include interest rate risk, foreign currency risk, commodity price risk, liquidity risk, credit risk and capital risk. The Group has in place a risk management programme which seeks to limit the adverse effects on its financial performance where appropriate. Further information is given in Note 21 to the financial statements. Financial risk is managed at Group level.

Key performance indicators ("KPIs")

Company performance is measured using a 'balanced scorecard' approach. At the start of each financial year the group sets targets relating to a number of strategic themes, including safety performance, reduction in carbon footprint and operational excellence. For each measure, the actual performance of the business is compared to the target on a regular basis and these reviews help to identify where further action is required. The directors believe that these measures represent the company's KPIs.

Section 172(1) Statement

The directors act in good faith to promote the success of the Company taking, inter alia, the following into account:

- the likely consequences of any decision in the long-term;
- the interests of the Company's employees;
- the need to foster the Company's business relationships with suppliers, customers and others;
- the impact of the Company's operations on the community and the environment;
- the desirability of the Company maintaining a reputation for high standards of business conduct; and
- the need to act fairly as between members of the Company.

These factors influenced the strategies followed and decisions made at Group level during the year. Details of the Group's key stakeholders and how we engage with them are set out below:

Shareholders

The Group is a wholly-owned sub-group of TCE Group Limited and ultimately Tata Chemicals Limited, a company incorporated in India and quoted on the BSE. Board and Audit Committee Meetings are held quarterly at the TCE Group Limited level and these meetings provide shareholders with the opportunity to review the actual and forecast financial performance, strategy, risk management, governance, sustainability and ethical standards of the business. These formal meetings are supplemented by regular discussions and updates on a wide range of topics.

Strategic report (continued)

Colleagues

The measures taken by the Company to establish and improve employee engagement and the directors' regard for the interests of employees are described in the Directors' Report.

Customers

The Company aims to provide the highest possible level of customer service by delivering high quality products on time and in full and resolving any customer complaints both promptly and fairly. The Company undertakes an annual customer satisfaction survey and uses the feedback from this process to improve the services offered.

Suppliers

The Company develops strategic relationships with key suppliers in order to build mutually beneficial and lasting partnerships. Engagement with suppliers is primarily through regular contract reviews which take into account not only the supply of products and services but also compliance with the governance requirements of the UK Bribery Act and the Modern Slavery Act.

Communities

The Company's approach to corporate social responsibility has four main drivers: the engagement of our colleagues, the engagement of local communities in order to maintain positive public relations, the support of STEM in local educational establishments and the support of wider Tata Group CSR initiatives. We focus our efforts in three main areas: volunteering, fundraising for our corporate charity, St Luke's Hospice, and initiatives with local schools.

External regulators and other stakeholders

The measures taken by the Company to ensure adherence to our environmental responsibilities, energy usage and carbon emissions are described in the Directors' Report. We engage with the government and government regulators through a range of industry consultations and meetings, together with our membership of the Chemical Industries Association and the European Salt Users' Association.

By order of the board



J L Abbotts

Director

20 May 2021

Natrium House, Winnington Lane, Northwich, Cheshire, CW8 4GW

Directors' report

The directors present their annual report on the affairs of the Company, together with the audited financial statements for the year ended 31 March 2021.

Directors

The directors who served during the year, and thereafter were:

J L Abbotts
M J Ashcroft
P P Houghton

Employees and employee engagement, including the company's statement under S172(1)

Applications for employment by disabled persons are always fully considered, bearing in mind the aptitudes of the applicant concerned. In the event of members of staff becoming disabled every effort is made to ensure that their employment with the Company continues and that appropriate training is arranged. It is the policy of the Company that the training, career development and promotion of disabled persons should, as far as possible, be identical with that of other employees.

The Company has a continued commitment to communication through the use of newsletters, regular financial information and consultation meetings for workplace representatives. The Company will continue to enhance all communication channels to everyone in the Company.

The directors have taken a number of measures in order to establish and improve employee engagement. We value the individual contributions made towards the success of the company by all of our colleagues. We encourage our people to express opinions on how we run our organisation and how we can improve the employee experience and we acknowledge this feedback. We run an annual employee engagement survey and this gives us valuable insight into what our employees value and where we need to put in place action plans to ensure delivery of improvements. Other ways in which we engage with our employees include the use of Workplace, company-wide e-mails, communication meetings, notice boards, newsletters and employee forums, including those that involve our recognised trade unions. We are proud of our on-line training portals and our wellbeing offering, including an employee hotline which can be used to raise concerns anonymously.

Political contributions

No donations were made to any political party during the year (2020: £nil).

Environment

The Company recognises the importance of its environmental responsibilities, monitors its impact on the environment and designs and implements systems to minimise adverse effects that might be caused by its activities. The Company operates in accordance with its publicly available environmental policy, which does not form part of this Report. It adheres to the conditions detailed in all relevant environmental licences and permits and any other relevant legislation or regulations covering its activities or environmental impacts. Initiatives designed and implemented to manage and reduce the Company's environmental footprint include investigating further reductions in emissions to air and water, reducing the amount of solid waste that is sent to landfill and improving energy use and efficiency.

Directors' report (continued)

UK Energy use and carbon emissions

This information has been provided on a consolidated group basis in the Director's Report of Natrium Holdings Limited. Accordingly, the directors have taken advantage of the exemption not to disclose the information in the Director's Report of the Company.

Going concern

The directors have concluded that the Company has adequate resources to continue in operational existence for the foreseeable future. For this reason, the directors continue to adopt the going concern basis of accounting in preparing the annual financial statements (Note 3.2).

Dividends

The directors do not recommend the payment of a dividend (2020: same).

Qualifying Third Party Indemnity Provisions

During the year, and at the date of signing this report, the Company maintained liability insurance and third party indemnification provisions for its directors, under which the Company has agreed to indemnify the directors to the extent permitted by law in respect of all liabilities to third parties arising out of, or in connection with, the execution of their powers, duties and responsibilities as directors of the Company and any of its associated companies.

Financial Instruments

The Company's risk management objectives and policies in relation to the use of financial instruments can be found in Note 24.

Matters covered in the strategic report

Future developments and business relationships are covered in the strategic report.

Post balance sheet events

There have been no significant events affecting the Company since the year end.

Statement of disclosure to the auditor

Each person who is a director at the date of approval of this report confirms that:

- so far as the director is aware, there is no relevant audit information of which the Company's auditor is unaware; and
- the director has taken all the steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

Directors' report (continued)

Auditor

The auditor, KPMG LLP, will be deemed to be reappointed in accordance with Section 487 of the Companies Act 2006.

By order of the board



J L Abbotts

Director

20 May 2021

Natrium House, Winnington Lane, Northwich, Cheshire, CW8 4GW

Statement of directors' responsibilities in respect of the annual report and the financial statements

The directors are responsible for preparing the Consolidated Annual Report and the group and parent company financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare group and parent company financial statements for each financial year. Under that law they have elected to prepare both the group and the parent company financial statements in accordance with international accounting standards in conformity with the requirements of the Companies Act 2006 and applicable law.

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and parent company and of the group's profit or loss for that period. In preparing each of the group and parent company financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable, relevant and reliable;
- state whether they have been prepared in accordance with [international accounting standards in conformity with the requirements of the Companies Act 2006;
- assess the group and parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the parent company's transactions and disclose with reasonable accuracy at any time the financial position of the parent company and enable them to ensure that its financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the group and to prevent and detect fraud and other irregularities.

Independent auditor’s report to the members of Winnington CHP Limited

Opinion

We have audited the financial statements of Winnington CHP Limited (“the company”) for the year ended 31 March 2021 which comprise the profit and loss account, the statement of comprehensive income, the balance sheet, the statement of changes in equity, the statement of cash flows and related notes, including the accounting policies in note 3.

In our opinion the financial statements:

- give a true and fair view of the state of the company’s affairs as at 31 March 2021 and of its profit for the year then ended;
- have been properly prepared in accordance with UK-adopted international accounting standards; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (“ISAs (UK)”) and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the company in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

Going concern

The directors have prepared the financial statements on the going concern basis as they do not intend to liquidate the company or to cease its operations, and as they have concluded that the company’s financial position means that this is realistic. They have also concluded that there are no material uncertainties that could have cast significant doubt over its ability to continue as a going concern for at least a year from the date of approval of the financial statements (“the going concern period”).

In our evaluation of the directors’ conclusions, we considered the inherent risks to the company’s business model and analysed how those risks might affect the company’s financial resources or ability to continue operations over the going concern period.

Our conclusions based on this work:

- we consider that the directors’ use of the going concern basis of accounting in the preparation of the financial statements is appropriate;
- we have not identified, and concur with the directors’ assessment that there is not, a material uncertainty related to events or conditions that, individually or collectively,

may cast significant doubt on the company's ability to continue as a going concern for the going concern period.

However, as we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the above conclusions are not a guarantee that the company will continue in operation.

Fraud and breaches of laws and regulations – ability to detect

Identifying and responding to risks of material misstatement due to fraud

To identify risks of material misstatement due to fraud (“fraud risks”) we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included:

- Enquiring of directors, the audit committee, internal audit and inspection of policy documentation as to the Company’s high-level policies and procedures to prevent and detect fraud including the Company’s channel for “whistleblowing”, as well as whether they have knowledge of any actual, suspected or alleged fraud.
- Reading Board and audit committee minutes.
- Considering remuneration incentive schemes and performance targets for management, directors and sales staff including the LTIP and APB targets for management remuneration.
- Using analytical procedures to identify any unusual or unexpected relationships.

We communicated identified fraud risks throughout the audit team and remained alert to any indications of fraud throughout the audit.

As required by auditing standards, and taking into account possible pressures to meet profit targets, our overall knowledge of the control environment and the impact of gas cost increases on profitability in the year, we perform procedures to address the risk of management override of controls, in particular the risk that management may be in a position to make inappropriate accounting entries. and the risk of bias in accounting estimates and judgements such as recognition of deferred tax assets. On this audit we do not believe there is a fraud risk related to revenue recognition because revenue recognition is not complex and there is a low volume and value of dispatches around the year end which leads to limited opportunity to manipulate revenue around the cut off period.

We did not identify any additional fraud risks.

We performed procedures including:

- Identifying journal entries and other adjustments to test based on risk criteria and comparing the identified entries to supporting documentation. These included those posted by senior finance management, those posted to unusual offset accounts when posted to revenue and those posted to unusual offset accounts when posted to cash and borrowings accounts.
- Assessing significant accounting estimates for bias, including estimates related to the recoverability of deferred tax assets.

Identifying and responding to risks of material misstatement due to non-compliance with laws and regulations

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial and sector experience, through discussion with the directors and other management (as required by auditing standards) and from inspection of the Company's regulatory and legal correspondence and discussed with the directors and other management the policies and procedures regarding compliance with laws and regulations.

We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit.

The potential effect of these laws and regulations on the financial statements varies considerably.

Firstly, the Company is subject to laws and regulations that directly affect the financial statements including financial reporting legislation (including related companies legislation), distributable profits legislation, taxation legislation and ETS legislation and we assessed the extent of compliance with these laws and regulations as part of our procedures on the related financial statement items.

Secondly, the Company is subject to many other laws and regulations where the consequences of non-compliance could have a material effect on amounts or disclosures in the financial statements, for instance through the imposition of fines or litigation or the loss of Company's license to operate. We identified the following areas as those most likely to have such an effect: health and safety, anti-bribery and employment law. Auditing standards limit the required audit procedures to enquiry of the directors and other management and inspection of regulatory and legal correspondence, if any. Therefore if a breach of operational regulations is not disclosed to us or evident from relevant correspondence, an audit will not detect that breach.

Context of the ability of the audit to detect fraud or breaches of law or regulation

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

Strategic report and directors' report

The directors are responsible for the strategic report and the directors' report. Our opinion on the financial statements does not cover those reports and we do not express an audit opinion thereon.

Our responsibility is to read the strategic report and the directors' report and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on that work:

- we have not identified material misstatements in the strategic report and the directors' report;
- in our opinion the information given in those reports for the financial year is consistent with the financial statements; and
- in our opinion those reports have been prepared in accordance with the Companies Act 2006.

Matters on which we are required to report by exception

Under the Companies Act 2006, we are required to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in these respects.

Directors' responsibilities

As explained more fully in their statement set out on page 7, the directors are responsible for: the preparation of the financial statements and for being satisfied that they give a true and fair view; such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

A fuller description of our responsibilities is provided on the FRC's website at www.frc.org.uk/auditorsresponsibilities.

The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

A handwritten signature in black ink that reads "W. Meredith". The signature is written in a cursive style and is underlined with a single horizontal line.

**William Meredith (Senior Statutory Auditor)
for and on behalf of KPMG LLP, Statutory Auditor**

Chartered Accountants

8 Princes Parade

Liverpool

L3 1QH

20 May 2021

Profit and loss account

For the years ended 31 March

	Note	2021 £000	2020 £000
Revenue	5	46,499	47,381
Cost of sales		(39,928)	(38,544)
Gross profit		6,571	8,837
Administrative expenses		(1,193)	(1,654)
Other operating income		-	609
Operating profit		5,378	7,792
Financial income	9	363	476
Financial expenses	10	(541)	(682)
Net finance costs		(178)	(206)
Profit before tax	6	5,200	7,586
Taxation	12	-	-
Profit for the year		5,200	7,586

All of the results shown above relate to continuing operations.

The Notes on pages 18 to 38 are an integral part of these financial statements.

Statement of comprehensive income

For the years ended 31 March

	Note	2021 £000	2020 £000
Profit for the year		5,200	7,586
		_____	_____
Items that may be reclassified subsequently to profit or loss			
Cash flow hedge profits/(losses)	11	20,777	(14,320)
		_____	_____
Other comprehensive income		20,777	(14,320)
		_____	_____
Total comprehensive income		25,977	(6,734)
		=====	=====

The Notes on pages 18 to 38 form an integral part of these financial statements.

Balance sheet

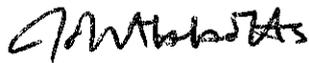
At 31 March

	Note	2021 £000	2020 £000
Assets			
Intangible assets	13	1,106	7,178
Property, plant and equipment	14	25,301	15,912
Other non-current financial assets	21	1,511	-
		<hr/>	<hr/>
Non-current assets		27,918	23,090
		<hr/>	<hr/>
Trade and other receivables	16	23,408	32,188
Prepayments and accrued income		168	171
Cash and cash equivalents	15	730	6
Other current financial assets	21	2,023	-
		<hr/>	<hr/>
Current assets		26,329	32,365
		<hr/>	<hr/>
Total assets		54,247	55,455
		<hr/>	<hr/>
Liabilities			
Government grants	18	(5,411)	(4,910)
Provisions	20	(584)	(529)
Other non-current financial liabilities	21	(7)	(6,669)
		<hr/>	<hr/>
Non-current liabilities		(6,002)	(12,108)
		<hr/>	<hr/>
Trade and other payables	17	(16,680)	(27,042)
Government grants	18	(122)	(122)
Deferred revenue	19	-	(513)
Provisions	20	(7,446)	(7,068)
Other current financial liabilities	21	(157)	(10,739)
		<hr/>	<hr/>
Current liabilities		(24,405)	(45,484)
		<hr/>	<hr/>
Total liabilities		(30,407)	(57,592)
		<hr/>	<hr/>
Net assets/(liabilities)		23,840	(2,137)
		<hr/>	<hr/>
Equity			
Share capital	22	-	-
Retained earnings	23	20,473	15,273
Cash flow hedging reserve	23	3,367	(17,410)
		<hr/>	<hr/>
Total equity		23,840	(2,137)
		<hr/>	<hr/>

Balance sheet (continued)

The Notes on pages 18 to 38 are an integral part of these financial statements.

These financial statements were approved by the board of directors on 20 May 2021 and were signed on its behalf by:



J L Abbotts
Director

Statement of changes in equity

For the years ended 31 March

	Share Capital	Retained Earnings	Cash flow hedging reserve	Total deficit
	(Note 22)	(Note 23)	(Note 23)	
	£000	£000	£000	£000
Balance at 1 April 2019	-	7,687	(3,090)	4,597
Profit for the year	-	7,586	-	7,586
Other comprehensive income	-	-	(14,320)	(14,320)
Total comprehensive income	-	7,586	(14,320)	(6,734)
Balance at 1 April 2020	-	15,273	(17,410)	(2,137)
Profit for the year	-	5,200	-	5,200
Other comprehensive income	-	-	20,777	20,777
Total comprehensive income	-	5,200	20,777	25,977
Balance at 31 March 2021	-	20,473	3,367	23,840

The Notes on page 18 to 38 form an integral part of these financial statements.

Statement of cash flows

For the years ended 31 March

	Note	2021 £000	2020 £000
Profit for the year		5,200	7,586
Finance income		(363)	(476)
Finance costs		541	682
Depreciation of property, plant and equipment		1,344	1,119
Amortisation of government grants		(122)	(121)
Other non-cash item: EUETS & UKETS		5,991	1,051
		12,591	9,841
(Increase)/decrease in trade, other receivables and prepayments		(1,190)	971
Decrease in trade and other payables		(1,321)	(7,303)
		10,080	3,509
Purchase of EUETS & UKETS allowances		-	(380)
Net cash from operating activities		10,080	3,129
Net cash used in investing activities			
Purchase of property, plant and equipment		(10,733)	(5,287)
Government grant receipts	18	1,876	1,871
Net cash from investing activities		(8,857)	(3,416)
Net cash used in investing activities			
Interest paid		(499)	(385)
Net (decrease) / increase in cash and cash equivalents		724	(672)
Cash and cash equivalents at 1 April	15	6	678
Cash and cash equivalents at 31 March	15	730	6

The Notes on page 18 to 38 form an integral part of these financial statements.

Notes

(forming part of the financial statements)

1 General information

Winnington CHP Limited (the 'Company') is a private company incorporated in England, United Kingdom, under the Companies Act. The address of the Company's registered office is Natrium House, Winnington, Northwich, Cheshire, CW8 4GW.

The financial statements are presented in pounds sterling, which is the Company's functional currency. All amounts have been rounded to the nearest thousand, unless otherwise stated.

2 Changes in significant accounting policies

A number of new standards are effective from 1 April 2020 but they do not have a material effect on the Company's financial statements.

New and revised IFRS standards in issue but not yet effective.

The following standards have been issued but are not yet effective:

- Interest rate benchmark Phase 2 amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16.
- Further amendments to IFRS 16 Leases.

None are expected to have a material impact on the Company's financial statements in the period of initial application.

3 Significant accounting policies

The accounting policies set out below have, unless otherwise stated, been applied consistently to all periods presented in these financial statements.

3.1 Basis of accounting

The financial statements have been prepared in accordance with International Accounting Standards and in conformity with the requirements of the Companies Act 2006 ("Adopted IFRSs"). They have been prepared on a historical cost basis, except for the revaluation of financial instruments and Emissions Trading Allowances, as explained in the accounting policies below.

Notes (continued)

3 Significant accounting policies (continued)

3.2 Going concern

The Company is a subsidiary of Natrium Holdings Limited.

Natrium Holdings Limited and its subsidiaries (together "the Group") manage their operations on a Group-wide basis. In particular, the Group's financing and cash requirements are managed on a pooled basis with funds being allocated between companies to meet individual short and medium term requirements. Consequently, the assessment of Company's ability to continue as a going concern has been based on a review of the Group as a whole.

As at 31 March 2021 the Group was funded by a fully drawn down £80,000,000 term loan and £5,000,000 drawn down from a £20,000,000 revolving credit facility, both provided by Bank of America Merrill Lynch and secured by fixed and floating charges over the assets of the Group and for which Tata Chemicals Limited ("Ultimate Parent") is guarantor. The facilities are repayable in March 2023 and are subject to financial covenants which are tested at the level of the Tata Chemicals Limited group ("the Ultimate Parent Group") and in the event any are breached would result in such amounts owed becoming repayable on demand. In addition, the Group has short term loans of £12,000,000 from Tata Chemicals International Pte Limited and £4,500,000 from Gusiute Holdings (UK) Limited, both fellow members of the Ultimate Parent Group.

The Group also has access to a trade receivables financing facility of £13,000,000 with Standard Chartered Bank of which £7,176,000 was utilised at 31 March 2021 and a reverse forfaiting facility of up to £15,000,000 with Credit Agricole Corporate and Investment Bank of which £10,846,000 was utilised at 31 March 2021. Access to new drawdowns under these facilities may be withdrawn at a month's notice.

The Group meets its day-to-day funding requirements by utilising directly drawn amounts from the facilities described above.

The Ultimate Parent has indicated its intention to provide such support as may be necessary to allow the Group and the Company to continue as a going concern for the foreseeable future. In particular, the Ultimate Parent does not intend to seek or cause the repayment of amounts due from the Group to other members of the Ultimate Parent Group.

The directors have prepared cash flow forecasts for a period of 12 months from the date of approval of these financial statements (the "Forecasts"). These Forecasts take into consideration the expected continuing adverse economic impact of the COVID-19 pandemic. The directors have also prepared a detailed assessment of a severe but plausible downside scenario arising as a result of the COVID-19 pandemic and have considered the impact this would have on the Forecasts. The Forecasts indicate that, taking account of reasonably possible downsides, the Group and the Company will have sufficient funds, by utilising the bank facilities described above, to meet its liabilities as they fall due for that period. In the severe but plausible downside scenario, the Forecasts indicate that the Group and the Company will have sufficient funds, by utilising both the bank facilities and the Ultimate Parent support, to meet its liabilities as they fall due for that period.

The Group and the Company is reliant on the support of the Ultimate Parent, as described above. Following discussions with the directors of the Ultimate Parent, the directors of the Company are satisfied that the Ultimate Parent will be able to provide the support which has been indicated and, in particular, bank covenants measured at the Ultimate Parent Group level will continue to be met. As is the case for any entity placing reliance on other related entities for financial support, the directors acknowledge that there can be no certainty that this support will continue although, at the date of approval of these financial statements, they have no reason to believe that it will not do so.

Notes (continued)

3 Significant accounting policies (continued)

3.2 Going concern (continued)

Consequently, the directors are confident that the Company will have sufficient funds to continue to meet their liabilities as they fall due for at least 12 months from the date of approval of the financial statements and therefore have prepared the financial statements on a going concern basis.

3.3 Intangible assets

Emissions Trading Allowances

During Calendar Year 2020, the Company participated in the Phase 3 European Union Emissions Trading Scheme ("EUETS"). With effect from 1 January 2021 the UK Government has established an equivalent UK Emissions Trading Scheme ("UKETS") and this applies to installations which were previously subject to EUETS.

EUETS and UKETS are discrete schemes, but operate in a similar way. For each calendar year the Company receives an allocation of free allowances which are initially recorded at fair value as an intangible asset with a corresponding deferred income balance that is released over the compliance period. Additional purchased allowances are valued at cost. At each period-end the Company estimates its outstanding obligation to surrender allowances. Where this obligation is already matched by allowances either held or purchased forward by the Company, the provision is calculated using the same cost as the allowances. To the extent that the Company has an obligation to surrender allowances in excess of allowances held or purchased forward, the provision is based on market prices at the balance sheet date.

3.4 Property, plant and equipment

Plant and equipment are stated at cost less accumulated depreciation and impairment losses. Cost includes the cost of replacing component parts of the property, plant and equipment if the recognition criteria are met. When significant parts of property, plant and equipment are required to be replaced at intervals, the Company derecognises the replaced part, and recognises the new part with its own associated useful life and depreciation. Likewise, when a major inspection is performed, its cost is recognised in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognised in the profit and loss account as incurred.

Depreciation is recognised so as to write off the cost or valuation of assets (other than assets under construction) less their residual values over their useful lives, using the straight-line method, on the following bases:

Plant and equipment 2 to 25 years

The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

3.5 Financial instruments

3.5.1 Financial assets

The Company's financial assets include cash, trade and other receivables and derivative financial assets.

Classification

The Company classifies its financial assets as either:

- those subsequently measured at fair value (either through OCI, or through profit or loss); or
- those measured at amortised cost.

Notes (continued)

4 Significant accounting policies (continued)

3.5.1 Financial assets (continued)

The classification depends on the Company's methodology for managing the financial assets and the contractual terms of the cash flows. Financial assets are not reclassified subsequent to their initial recognition.

Measurement

At initial recognition, the Company measures a financial asset at its fair value. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss. For all other financial assets, transaction costs that are directly attributable to the acquisition of the financial assets are added to the fair value measured on initial recognition.

Subsequent measurement of the asset depends on the Company's methodology for managing the asset and the cash flow characteristics of the asset. There are three measurement categories into which the Company classifies its financial assets:

a) Amortised cost

Assets that are held for collection of contractual cash flows, where those cash flows represent solely payments of principal and interest, are measured at amortised cost. Any gains or losses are recognised in profit or loss when the asset is derecognised or impaired. Interest income from these financial assets is included in finance income using the effective interest rate ('EIR') method.

b) Fair value through other comprehensive income ('FVTOCI')

Assets that are held for collection of contractual cash flows and for selling the financial assets, where the asset's cash flows represent solely payments of principal and interest, are measured at FVTOCI. Movements in the carrying amount are recorded in OCI, except for the recognition of impairment gains or losses, interest revenue and foreign exchange gains and losses which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss. Interest income from these financial assets is included in finance income using the EIR.

c) Fair value through profit or loss ('FVTPL')

Assets that do not meet the criteria for amortised cost or FVTOCI are measured at FVTPL. Any gains or losses are recognised net in profit or loss in the period in which it arises. Interest income from these financial assets is included in finance income.

Derecognition of financial assets

The Company derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. On derecognition, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in the profit and loss account.

3.5.2 Debt and equity instruments

Debt and equity instruments are classified as either equity or as financial liabilities in accordance with the substance of the contractual arrangement.

Notes (continued)

3 Significant accounting policies (continued)

3.5.2 Debt and equity instruments (continued)

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognised when the proceeds are received, net of direct issue costs.

Financial liabilities

The Company's financial liabilities comprise borrowings, trade payables and other liabilities. These are initially measured at fair value, net of transaction costs, and are subsequently measured at amortised cost using the EIR method. The EIR is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period at effective interest rate. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability, or, where appropriate, a shorter period.

Changes to the carrying amount of a financial liability as a result of renegotiation or modification of terms that do not result in derecognition of the financial liability, are recognised in profit or loss.

The Company derecognises financial liabilities when, and only when, its obligations are discharged, cancelled or they expire.

Borrowings are classified as current liabilities unless the Company has an unconditional right to defer settlement of the liability for at least 12 months after the reporting period.

Trade and other payables are presented as current liabilities unless payment is not due within 12 months after the reporting period.

3.5.3 Derivatives and hedging activities

In the ordinary course of business, the Company uses certain derivative financial instruments to reduce its exposure to foreign exchange on net cash transactions and commodity price fluctuations (cash flow hedges). When the Company opts to undertake hedge accounting, the Company documents, at the inception of the hedging transaction, the economic relationship between hedging instruments and hedged items including whether the hedging instrument is expected to offset changes in cash flows or fair values of hedged items. The Company documents its risk management objective, its strategy for undertaking various hedge transactions at the inception of each hedge relationship and how the entity will assess the effectiveness of the hedge. Such hedges are expected to be highly effective in achieving offsetting changes in fair value or cash flows and are assessed on an ongoing basis to determine that they actually have been highly effective throughout the financial reporting periods for which they were designated.

For the purpose of hedge accounting, hedges are classified as cash flow hedges when hedging exposure to variability in cash flows that is either attributable to a particular risk associated with a recognised asset or liability or a highly probable forecast transaction.

Derivatives are initially recognised at fair value on the date the derivative contract is entered into and are subsequently remeasured to their fair value at the end of each reporting period. The accounting for subsequent changes in fair value depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged and the type of hedge relationship designated.

Notes (continued)

5 Significant accounting policies (continued)

3.5.3 Derivatives and hedging activities (continued)

Any gains or losses arising from changes in the fair value of derivatives are taken directly to the profit and loss account, except for the effective portion of cash flow hedges, which is recognised in other comprehensive income and accumulated in the hedging reserve.

If the forecast transaction or firm commitment is no longer expected to occur, the cumulative gain or loss previously recognised in equity is transferred to the profit and loss. If the hedging instrument expires or is sold, terminated or exercised without replacement or rollover, or if its designation as a hedge is revoked, any cumulative gain or loss previously recognised in other comprehensive income remains in other comprehensive income until the forecast transaction or firm commitment affects profit or loss.

3.5.4 Intra-group financial instruments

Where the Company enters into financial guarantee contracts to guarantee the indebtedness of other group companies, the Company considers these to be insurance arrangements and accounts for them as such. In this respect, the Company treats the guarantee contract as a contingent liability until such time as it becomes probable that the Company will be required to make a payment under the guarantee.

3.5.5 Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount reported in the balance sheet if, and only if, there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

3.5.6 Fair value of financial instruments

The fair value of financial instruments that are traded in active markets at each reporting date is determined by reference to quoted market prices without any deduction for transaction costs.

For financial instruments not traded in an active market, the fair value is determined using appropriate valuation techniques. Such techniques may include using recent arm's length market transactions, reference to the current fair value of another instrument that is substantially the same, a discounted cash flow analysis or other valuation models.

3.5.7 Impairment of financial assets

The Company assesses on a forward looking basis the expected credit losses associated with its financial assets. The amount of expected credit losses is updated at each reporting date to reflect changes in credit risk since initial recognition of the respective financial instrument.

The expected credit losses on these financial assets are estimated using a provision matrix based on the Company's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current as well as the forecast direction of conditions at the reporting date, including time value of money where appropriate.

3.6 Revenue

Sale of goods

Operating revenue is derived from the sale of electricity, steam and related services. In accordance with IFRS 15, revenue from the sale of goods is recognised only when the performance obligation is met and at an amount to which the Company expects to be entitled, which in this case is at the point of metered supply. However, when an uncertainty arises about the collectability of an amount already included in revenue, the uncollectible amount, or the amount in respect of which recovery has ceased to be probable, is recognised as an expense, rather than as an adjustment to the amount of revenue originally recognised.

Notes (continued)

3 Significant accounting policies (continued)

3.6 Revenue (continued)

Interest income

Interest income is recognised when it is probable that the future economic benefits will flow to the Company and the amount of income can be measured reliably. Interest income is recognised using the effective interest method, with the effective interest rate being the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset, to that asset's net carrying amount on initial recognition.

3.7 Operating profit

Operating profit is stated before investment income, finance costs and income tax.

3.8 Tax

The tax expense or credit represents the sum of the net amount arising in respect of current and deferred tax.

Current tax

Current tax assets and liabilities for the current period are measured at the amount expected to be recovered from or paid to the tax authorities. Taxable profit differs from net profit as reported in profit or loss because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the reporting date.

Current tax relating to items recognised directly in equity is recognised in equity and not in the profit and loss account. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Deferred tax

Deferred tax arises in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for tax purposes.

Deferred tax assets are recognised for unutilised tax losses, unutilised tax credits and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity.

Notes (continued)

3 Significant accounting policies (continued)

3.8 Tax (continued)

Deferred tax assets and liabilities are offset if a legally enforceable right exists to set off current tax assets against current income tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

3.9 Foreign currency

Transactions in foreign currencies are translated into the functional currency of the Company at the exchange rate prevailing at the dates of the transactions. At each reporting date, monetary assets and liabilities denominated in foreign currencies are subsequently retranslated at the spot rate prevailing at that date. All differences are taken to the profit and loss account.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value is determined. The gain or loss arising on translation of non-monetary items is recognised in line with the gain or loss of the item that gave rise to the translation difference. Translation differences on items whose gain or loss is recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss respectively.

3.10 Provisions

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that the Company will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting date, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (when the effect of the time value of money is material). Where discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

Present obligations arising under onerous contracts are recognised and measured as provisions. An onerous contract is considered to exist where the Company has a contract under which the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received under it.

Emissions Trading Allowances

At each period-end the Company estimates its outstanding obligation to surrender allowances under EUETS and UKETS. Where these obligations are already matched by allowances either held or purchased forward by the Company, the provision is calculated using the same cost as the allowances. To the extent that the Company has obligations to surrender allowances in excess of allowances held or purchased forward, the provision is based on market prices at the balance sheet date.

Notes (continued)

3 Significant accounting policies (continued)

3.11 Government grants

Government grants are recognised where there is reasonable assurance that the grant will be received and all attached conditions will be complied with. When the grant relates to an expense item, it is recognised as income over the period necessary to match the grant on a systematic basis to the costs that it is intended to compensate. Where the grant relates to an asset, it is recognised as deferred income and released to income in equal amounts over the expected useful life of the related asset.

3.12 Impairment of non-financial assets

The Company assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Company estimates the asset's recoverable amount, which is assessed on the higher of an asset's fair value less costs to sell and its value in use. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

The Company bases its impairment calculations on detailed budgets and forecasts which are prepared separately for each of the cash generating units ("CGUs") to which the Company's individual assets are allocated. These budgets and forecasts generally cover a period of five years. For subsequent periods, a long term growth rate is calculated and applied to projected future cash flows.

3.13 Reverse Forfeiting

Reverse forfeiting is a financing mechanism initiated by the Company under which a supplier sells a receivable due from the Company to a third party, for immediate settlement. As part of the arrangement, the Company benefits from an extended credit period in return for a financing charge. Where this arrangement does not result in payment terms significantly in excess of normal credit terms, does not result in the Company paying significantly increased finance charges, does not require the Company to provide additional collateral or a guarantee and does not result in the cancellation of the original invoice, the base value of the invoice continues to be recognised in trade payables. Where purchase invoices which have been subject to reverse forfeiting are outstanding at the balance sheet date, an accrual is made for unpaid financing charges.

3.14 Deferred Income

Emissions Trading Allowances

Under EUETS and UKETS, for each calendar year the Company receives an allocation of free allowances which are initially recorded at fair value as intangible assets with a corresponding deferred income balance that is released on a straight line basis over the calendar year.

Notes (continued)

4 Significant accounting judgments, estimates and assumptions

In preparing these financial statements, management has made judgements and estimates that affect the application of the Company's accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to estimates are recognised prospectively.

Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

Impairment of non-financial assets

Impairment arises when the carrying value of an asset or CGU exceeds its recoverable amount, which is the higher of its fair value less costs to sell and its value in use. The fair value less costs to sell calculation is based on available data from binding sales transactions in an arm's length transaction of similar assets or observable market prices less incremental costs for disposing of the asset. The value in use calculation is based on a discounted cash flow model. The cash flows are derived from the Company's forecast for the next five years and do not include restructuring activities to which the Company is not yet committed to or significant future investments that will enhance the asset's performance of the CGU being tested. . The recoverable amount is most sensitive to the discount rates, revenue growth rates, operating margins and capital expenditure. Further details about the assumptions used are given in Note 15.

Taxes

Deferred tax assets are recognised for unutilised tax losses, unutilised tax credits and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be utilised. Significant management judgment is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits together with future tax planning strategies.

5 Revenue

All sales arise in the UK. The Company has just one segment under IFRS 8, and therefore no further detailed segmental information has been presented.

Notes (continued)

6 Profit before tax

Profit before tax is stated after (charging)/crediting:

	Note	2021 £000	2020 £000
Depreciation of property, plant and equipment	14	(1,344)	(1,119)
Amortisation of government grants	18	122	121
Business interruption insurance receipts		-	609
		<u> </u>	<u> </u>

7 Auditor's remuneration

The analysis of auditor's remuneration is as follows:

		2021 £000	2020 £000
Fees payable to the Company's auditor for the audit of the Company's financial statements		(25)	(63)
		<u> </u>	<u> </u>

No remuneration has been paid in relation to non-audit services (2020: £nil).

8 Staff numbers and costs

There were no employees other than the directors during the current year and preceding year.

None of the directors received any remuneration from the company. They were remunerated by Tata Chemicals Europe Limited, which is a fellow group undertaking (2020: same) and it is not possible to value the amount paid for qualifying services provided to this company.

9 Finance income

	Note	2021 £000	2020 £000
Interest receivable from fellow group undertakings	25	363	476
		<u> </u>	<u> </u>

Notes (continued)

10 Finance costs

	Note	2021 £000	2020 £000
Interest payable to fellow group undertakings	25	(182)	(295)
Total interest expense		(182)	(295)
Bank guarantee costs		(204)	(152)
Other finance costs		(155)	(235)
Total finance costs		(541)	(682)

11 Components of other comprehensive income

	2021 £000	2020 £000
Cash flow hedges:		
(Losses)/gains arising on commodity forward contracts	12,609	(22,964)
Reclassification adjustments for losses/(gains) included in profit or loss	8,168	8,644
	20,777	(14,320)

12 Tax

There was no current or net deferred tax charge in the year or the preceding year.

The charge for the year can be reconciled to the profit before tax as follows:

	2021 £000	2020 £000
Profit before tax	5,200	7,586
Tax on profit on ordinary activities at the average UK corporation tax rate for the year 19% (2020: 19%)	(988)	(1,441)
Tax effects of:		
Income not taxable for tax purposes	-	-
Group relief received at nil charge	1,220	1,671
Movement on unrecognised deferred tax	(232)	(230)
Tax (charge)/credit for the year	-	-

Notes (continued)

12 Tax (continued)

The standard rate of corporation tax applied to reported profit is 19% (2020: 19%) following the substantive enactment of the Finance Act 2017. The UK government latest legislation sets the headline rate of UK corporation tax at 19%. The following are the major deferred tax liabilities and assets recognised by the Company and movements thereon during the current reporting period.

	Decelerated capital allowances £000	Cashflow hedge £000
Deferred tax asset / (liability) at 31 March 2020	-	-
Credit/(Charge) to profit or loss	640	(640)
	<hr/>	<hr/>
Deferred tax asset / (liability) at 31 March 2021	640	(640)
	<hr/> <hr/>	<hr/> <hr/>

All deferred tax has been recognised in 2021. In 2020 a potential deferred tax asset of £303,000 for decelerated capital allowances, and £3,308,000 for timing of cash element of cashflow hedges were not recognised because there was no certainty that the assets would crystallise in the foreseeable future.

13 Intangible assets

Deemed cost	EU ETS allowances £000
At 1 April 2020	7,178
Gifted by fellow group company	1,106
Surrendered during the year	(7,178)
	<hr/>
At 31 March 2021	1,106
	<hr/> <hr/>

The Company is liable for carbon emissions relating to the generation of steam and electricity which is supplied to a fellow group company, Tata Chemicals Europe Limited. Free allowances are granted under EUETS and UKETS to Tata Chemicals Europe Limited in respect of these emissions and these allowances are gifted to the Company in recognition of the Company's liability.

Notes (continued)

14 Property, plant and equipment

Cost	Plant and equipment £000	Assets under construction £000	Total £000
At 1 April 2020	13,649	5,903	19,552
Additions	121	10,612	10,733
Transfers	2,244	(2,244)	-
	<hr/>	<hr/>	<hr/>
At 31 March 2021	16,014	14,271	30,285
Depreciation			
At 1 April 2020	(3,640)	-	(3,640)
Charge for the year	(1,344)	-	(1,344)
	<hr/>	<hr/>	<hr/>
At 31 March 2021	(4,984)	-	(4,984)
	<hr/>	<hr/>	<hr/>
Net book value			
At 31 March 2021	11,030	14,271	25,301
	<hr/>	<hr/>	<hr/>
At 31 March 2020	10,009	5,903	15,912
	<hr/>	<hr/>	<hr/>

The Company tests property, plant and equipment annually for impairment, or more frequently if there are indications that assets might be impaired. The recoverable amount of the CGU is determined from value in use calculations based on approved 5 year forecasts. The key assumptions for the value in use calculations are those regarding the discount rates, revenue growth rates, operating margins and capital expenditure. The discount rate used is in line with that used by Tata Chemicals Limited, the ultimate parent company, based on the weighted average cost of capital for forecast purposes. The rate used to discount the forecast cash flows is 7% (2020: 7.75%). Revenue growth was projected taking into account the average growth levels experienced over the past five years and the estimated sales volume and price growth for the next five years. Residual growth was set at 2.00%. Operating margins are based on past performance and management's expectations for the future. Annual capital expenditure is based on experience of management and planned sustenance capital expenditure. Sensitivity analysis on the key assumptions has been performed and the Company does not expect a reasonably possible change in the key assumptions to have a material impact on the impairment review.

All property, plant and equipment is subject to a fixed charge as described in Note 21(b).

At 31 March 2021 the Company had no commitments (2020: £nil) relating to the purchase of property, plant and equipment.

15 Cash and cash equivalents

	2021 £000	2020 £000
Cash at bank and in hand	730	6
	<hr/>	<hr/>

Notes (continued)

16 Trade and other receivables

	Note	2021 £000	2020 £000
Trade receivables		356	319
Amounts due from group undertakings and related parties	25	19,346	28,066
Other taxation and social security		657	73
Other receivables		3,049	3,730
		<u>23,408</u>	<u>32,188</u>

Trade receivables are non-interest bearing and are generally on 30-60 day terms. All customers are credit checked before acceptance. As at 31 March 2021, the Company had no trade receivables that had been impaired and provided for (2020: £nil).

The Company writes off a trade receivable when there is information indicating that there is no realistic prospect of recovery from the debtor.

The ageing analysis of trade receivables was as follows:

	Total	Current	< 30 days	31-60 days	61-90 days	91-120 days	> 120 days
	£000	£000	£000	£000	£000	£000	£000
31 March 2021	356	356	-	-	-	-	-
31 March 2020	319	236	1	82	-	-	-

17 Trade and other payables

	Note	2021 £000	2020 £000
Trade payables		(11,694)	(6,404)
Amounts owed to group undertakings and related parties	25	(1,453)	(17,370)
Other creditors		-	(105)
Accruals and deferred income		(3,533)	(3,163)
		<u>(16,680)</u>	<u>(27,042)</u>

Trade payables and accruals principally comprise amounts outstanding for trade purchases and ongoing costs. Trade payables are non-interest bearing and are typically settled 63 days following the end of the month of supply. The terms and conditions relating to related parties are described in Note 25. The directors consider that the carrying value of trade and other payables is approximately equal to the fair value.

Included within trade payables are purchase invoices totalling £10,872,000 (2020: £6,300,000) which are subject to reverse forfaiting arrangements. Unpaid financing charges of £34,000 (2020: £23,000) have been recognised in respect of these invoices.

Notes (continued)

18 Government grants

	2021	2020
	£000	£000
At 1 April	(5,032)	(2,029)
Credited to profit and loss	122	121
Amounts received in the year	(623)	(3,124)
	<hr/>	<hr/>
At 31 March	(5,533)	(5,032)
	<hr/>	<hr/>
Current	(122)	(122)
Non-current	(5,411)	(4,910)
	<hr/>	<hr/>

The Company has been awarded a grant of up to £4,178,000 by the Department of Business, Energy & Industrial Strategy (BEIS) to build an industrial-scale Carbon Capture & Utilisation, Demonstration Plant at its Winnington site. The grant is subject to a series of conditions. During the year the company received instalments of the grant amounting to £623,000.

In 2014 the Company received a government eRGF grant in respect of the project to install a new steam turbine at the Company's combined heat and power facility in Winnington. At the balance sheet date there were no unfilled conditions attached to the grant.

19 Deferred revenue

	2021
	£000
EUETS/UKETS allowances	£000
At 1 April 2020	(513)
Credited to profit and loss	513
	<hr/>
At 31 March 2021	-
	<hr/>

20 Provisions

	2021
	£000
Carbon emissions	£000
At 1 April	(7,598)
Charged to profit and loss	(2,004)
Allowances gifted by fellow group company (Note 13)	(5,606)
Paid/utilised during the year	7,178
	<hr/>
At 31 March	(8,030)
	<hr/>
Non-current	(584)
Current	(7,446)
	<hr/>

Notes (continued)

20 Provisions (continued)

At 31 March 2021 the carbon emissions provision recognises the obligation to surrender allowances to the Environment Agency under the European Union Emissions Trading Scheme in respect of the 2020 calendar year and under the UK Emissions Trading Scheme in respect of the first three months of the 2021 calendar year. The surrender under the European Union Emissions Trading Scheme in respect of the 2019 calendar year took place in April 2020. The deadlines for surrendering allowances in respect of the 2020 and 2021 calendar year are 30 April 2021 and 30 April 2022 respectively.

21 Other current and non-current financial assets and liabilities

a) Other financial assets

Financial instruments at fair value through profit or loss	2021 £000	2020 £000
Gas contracts for difference (amount owed by related parties)	3,534	-
Current	2,023	-
Non-current	1,511	-

b) Other financial liabilities

Financial instruments at fair value through profit or loss	2021 £000	2020 £000
Gas contracts for difference (amounts owed to related parties)	(164)	(17,408)
Current	(157)	(10,739)
Non-current	(7)	(6,669)

c) Hedging activities and derivatives

Commodity price risk

In accordance with the Company's risk management policy, natural gas contracts for difference are used to reduce the volatility of cash flows associated with highly probable forecast gas purchases due to the fluctuations in gas prices. As such these contracts for difference have been designated as cash flow hedges. The contracts are intended to hedge the volatility of the purchase price of gas for a period up to three years based on existing contracts of Tata Chemicals Europe Limited to supply soda ash and sodium bicarbonate to customers, and, by implication, the requirement for Tata Chemicals Europe Limited to purchase steam and electricity from the Company. The terms of the contracts match the terms of the hedged items. There were no highly probable transactions for which hedge accounting has been claimed that have not occurred and no significant element of hedge ineffectiveness requiring recognition in the profit and loss account. The carrying value as at 31 March 2021 was an asset of £3,534,000 (2020: £nil) and a liability of £164,000 (2020: £17,408,000).

Notes (continued)

21 Other current and non-current financial assets and liabilities (continued)

The counterparties for these contracts for difference are Tata Chemicals Europe Limited and British Salt Limited, fellow group undertakings. Tata Chemicals Europe Limited and British Salt Limited enter into contracts for difference with external third parties to facilitate the hedging activities of the Company. Any gains or losses incurred by Tata Chemicals Europe Limited and British Salt Limited are immediately recharged to the Company and all financial assets and liabilities in respect of the third party contracts are matched by equivalent amounts payable to or receivable from the Company (Note 25). The Company has presented these intercompany amounts receivable or payable on the face of the balance sheet as other financial assets and other financial liabilities, to better reflect the nature of the transactions.

d) Fair value measurement

The fair value of derivative cash flow hedges is calculated using the discounted cash flow model. The cash flow hedges are level 2 financial instruments, based on the valuation technique used to determine fair value. Inputs include observable quoted prices sourced from exchanges or traded reference indices in active markets for identical assets or liabilities. Prices are adjusted by a discount rate which captures the time value of money and counterparty credit considerations, as required.

e) Sensitivity analysis

Gas contracts for difference

The following table details the Company's sensitivity to a 10% increase and decrease in the natural gas price per therm. The table shows the potential impact to the fair value of the gas contracts for difference held on the balance sheet:

	Asset/(liability)	
	2021	2020
	£000	£000
Based on actual price per therm	3,370	(17,408)
10% increase in price per therm	7,191	(13,736)
10% decrease in price per therm	(451)	(21,081)
	<u> </u>	<u> </u>

22 Called-up share capital

The Company has one class of ordinary share with no right to a fixed income.

	2021	2020
	£	£
Authorised, issued and fully paid		
1 ordinary share of £1	1	1
	<u> </u>	<u> </u>

23 Reserves

The cash flow hedging reserve comprises the effective portion of the cumulative net change in the fair value of hedging instruments used in cash flow hedges pending subsequent recognition in profit or loss only when the hedged transaction impacts the profit or loss.

Retained earnings represents cumulative profits or losses net of dividends paid and other adjustments.

Notes (continued)

24 Financial risk management and policies

The Company's principal financial liabilities comprise loans and borrowings, trade and other payables. The Company has trade and other receivables and cash that derive directly from its operations.

The Company is exposed to interest rate risk, commodity price risk, liquidity risk, credit risk and capital risk.

The Company's senior management oversees the management of these risks, supported by an audit committee framework which extends up to the level of the ultimate parent company advises on financial risks and the appropriate financial risk governance framework for the Company. The audit committee provides assurance to the company's senior management that the Company's financial risk-taking activities are governed by appropriate policies and procedures and that financial risks are identified, measured and managed in accordance with Company policies and Company risk appetite. The Company's overall strategy remains unchanged from 2019.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's exposure to the risk of changes in market rates relates primarily to the group's long-term debt obligations with floating interest rates. The short-term borrowings of the Company do not have a significant fair value or cash flow interest rate risk due to their short tenure.

During the year, the Company did not enter into any interest rate hedges, however this type of risk mitigation could be considered in the future if required. No sensitivity analysis is prepared as the Company does not expect changes in the sterling LIBOR rate to have a material impact on the financial statements.

Commodity price risk

Commodity price risk is the risk that the purchase price of commodities will fluctuate. The Company's exposure relates largely to the purchase of natural gas. Where appropriate, the Company manages its commodity risk by hedging forecast purchases using contract for difference arrangements.

Liquidity risk

The Company is a member of a bank group and the group's objective is to maintain a balance between continuity of funding and flexibility through the use of bank loans, a revolving credit facility and debt factoring where appropriate. Bank loan agreements were renewed in March 2018 and have a term of 5 years.

Credit risk

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The trade receivables of the Company are typically unsecured and derived from sales made to a fellow undertaking and a small number of independent customers. Credit reference agencies are used to gain ratings and provide credit recommendations. If there is no credit rating of the customers available, the Company reviews the creditworthiness of its customers based on their financial position, past experience and other factors. The credit period provided by the Company to its customers generally ranges from 0-90 days.

Notes (continued)

24 Financial risk management and policies (continued)

Capital risk management

The capital structure of the Company consists of net debt (borrowings less bank balances) and equity (issued share capital, reserves and retained earnings). Borrowings comprise mainly unsecured balances owed to fellow group undertakings who are members of the same bank group as the Company. The Company is not subject to any externally imposed capital requirements.

The Company manages its borrowings in order to ensure that it is able to continue operating as a going concern, whilst minimising the overall cost and risk to the wider bank group.

25 Related party transactions

The following table provides the total amount of transactions that have been entered into with related parties for the relevant financial year and outstanding balances at the reporting date:

		Sales to related parties £000	Purchases from related parties £000	Amounts owed by related parties £000	Amounts owed to related parties £000
Trading transactions					
Companies which were part of the Natrium Holdings Limited group					
Tata Chemicals Europe Limited	2021	27,510	-	-	-
	2020	29,143	-	-	-
Loans from related parties					
Companies which were part of the Natrium Holdings Limited group					
Natrium Holdings Limited			2021	(182)	(15)
			2020	(295)	(15,993)
Loans to related parties					
Companies which were part of the Natrium Holdings Limited group					
Tata Chemicals Europe Limited			2021	363	13,006
			2020	476	27,457

Notes (continued)

25 Related party transactions (continued)

Expenses and recharges		Recharges to related parties	Recharges from related parties	Amounts owed by related parties	Amounts owed to related parties
		£000	£000	£000	£000
Companies which were part of the Natrium Holdings Limited group					
Tata Chemicals Europe Limited	2021	2,362	(7,943)	-	(1,033)
- Operating Costs	2020	5,547	(7,352)	609	(224)
Tata Chemicals Europe Limited	2021	3,042	(7)	3,042	(7)
- Contract for difference	2020	-	-	-	-
Tata Chemicals Europe Limited	2021	6,340	(6,340)	6,340	-
- Advance payment for EUETS allowances	2020	-	-	-	-
Companies which were part of the wider Tata Chemicals Limited group					
British Salt Limited – operating costs	2021	-	-	-	-
	2020	-	(380)	-	-
British Salt Limited – intercompany derivatives	2021	582	(8,414)	492	(562)
	2020	-	(26,052)	-	(18,561)

Terms and conditions of transactions with related parties

The sales to and purchases from related parties are made at terms equivalent to those that prevail in arm's length transactions. Outstanding trading balances at the year end are unsecured and will be settled in cash. Interest on loans is generally charged at a rate that matches the rate paid on external loans by the loan provider. There have been no guarantees provided or received for any related party receivables or payables. For the year ended 31 March 2021, the Company has not recorded any impairment of receivables relating to amounts owed by related parties (2020: £nil). This assessment is undertaken each financial year by examining the financial position of the related party and the market in which the related party operates.

Transactions with key management personnel

There were no transactions with key management personnel in the year.

26 Ultimate controlling party

The Company's immediate parent undertaking is Tata Chemicals Europe Limited, a company incorporated in England.

The smallest group in which the results of the Company are consolidated is that of Natrium Holdings Limited, a company incorporated in England. Copies of the accounts are available from the registrar of Companies, Crown Way, Cardiff.

The ultimate parent company in the year to 31 March 2021 was Tata Chemicals Limited, a company incorporated in India. The largest group in which the results of the Company are consolidated is that of Tata Chemicals Limited. Copies of the accounts are available from the Company Secretary, Tata Chemicals Limited, Bombay House, Mumbai, India.